

# List of Supporting Documents

January 2020

## List of Supporting Documents

Our full RIIO-T2 Business Plan comprises over 300 documents and data tables. While we are committed to openness and transparency with our stakeholders in our plans and performance, there are some parts of this Business Plan that are confidential. In the following table we set out the full list of published documents, along with an overview of the confidential material that we have submitted to Ofgem and the reason that we have not published it.

### Published documents

A full list of the supporting documents referred to in this main Business Plan can be found in the table below. These may contain redactions for the reasons set out above.

No.	Title	Available at
	A Network for Net Zero - Main Business Plan	<a href="https://www.ssen-transmission.co.uk/media/3761/a-network-for-net-zero-final-business-plan.pdf">https://www.ssen-transmission.co.uk/media/3761/a-network-for-net-zero-final-business-plan.pdf</a>
	A Network for Net Zero: Business Plan Summary	<a href="https://www.ssen-transmission.co.uk/media/3873/business-plan-summary.pdf">https://www.ssen-transmission.co.uk/media/3873/business-plan-summary.pdf</a>
	Business Plan Data Tables (partially confidential)	<a href="https://www.ssen-transmission.co.uk/riio-t2-plan/business-plan-data-tables/">https://www.ssen-transmission.co.uk/riio-t2-plan/business-plan-data-tables/</a>
	Draft Business Plan Consultation Report	<a href="https://www.ssen-transmission.co.uk/riio-t2-plan/draft-business-plan-consultation-report/">https://www.ssen-transmission.co.uk/riio-t2-plan/draft-business-plan-consultation-report/</a>
1.	Engaging on our Strategic Objective	<a href="http://www.ssen-transmission.co.uk/media/3222/engaging-on-our-strategic-objective.pdf">http://www.ssen-transmission.co.uk/media/3222/engaging-on-our-strategic-objective.pdf</a>
2.	RIIO-T2 Business Plan Stakeholder Engagement Report	<a href="https://www.ssen-transmission.co.uk/riio-t2-plan/report-on-stakeholder-engagement/">https://www.ssen-transmission.co.uk/riio-t2-plan/report-on-stakeholder-engagement/</a>
3.	Planning for Net Zero - Scenarios, Certain View and Likely Outturn	<a href="https://www.ssen-transmission.co.uk/riio-t2-plan/planning-for-net-zero-scenarios-certain-view-and-likely-outturn/">https://www.ssen-transmission.co.uk/riio-t2-plan/planning-for-net-zero-scenarios-certain-view-and-likely-outturn/</a>
3A.	North of Scotland Future Energy Scenarios	<a href="http://www.ssen-transmission.co.uk/media/3411/north-of-scotland-future-energy-scenarios-full-report.pdf">http://www.ssen-transmission.co.uk/media/3411/north-of-scotland-future-energy-scenarios-full-report.pdf</a>
4.	Strategic Optioneering Methodology	<a href="https://www.ssen-transmission.co.uk/media/3406/strategic-optioneering-methodology.pdf">https://www.ssen-transmission.co.uk/media/3406/strategic-optioneering-methodology.pdf</a>
5.	Cost Benefit Analysis Methodology	<a href="https://www.ssen-transmission.co.uk/riio-t2-plan/cost-benefit-analysis-methodology/">https://www.ssen-transmission.co.uk/riio-t2-plan/cost-benefit-analysis-methodology/</a>
6.	Capital Development and Delivery Strategy	<a href="https://www.ssen-transmission.co.uk/riio-t2-plan/capital-development-and-delivery/">https://www.ssen-transmission.co.uk/riio-t2-plan/capital-development-and-delivery/</a>
7B.	Competition Strategy	<a href="https://www.ssen-transmission.co.uk/riio-t2-plan/competition-strategy/">https://www.ssen-transmission.co.uk/riio-t2-plan/competition-strategy/</a>
8.	A Risk Based Approach to Asset Management	<a href="https://www.ssen-transmission.co.uk/riio-t2-plan/a-risk-based-approach-to-asset-management/">https://www.ssen-transmission.co.uk/riio-t2-plan/a-risk-based-approach-to-asset-management/</a>
8A.	Network Asset Risk (NOMs) Methodology	<a href="https://www.ssen-transmission.co.uk/riio-t2-plan/network-asset-risk-methodology/">https://www.ssen-transmission.co.uk/riio-t2-plan/network-asset-risk-methodology/</a>
10.	Network Access Policy	<a href="https://www.ssen-transmission.co.uk/riio-t2-plan/network-access-policy/">https://www.ssen-transmission.co.uk/riio-t2-plan/network-access-policy/</a>
11.	Digital Strategy	<a href="https://www.ssen-transmission.co.uk/riio-t2-plan/digital-strategy/">https://www.ssen-transmission.co.uk/riio-t2-plan/digital-strategy/</a>
12.	Regulatory Framework - Uncertainty Mechanisms	<a href="https://www.ssen-transmission.co.uk/riio-t2-plan/regulatory-framework-uncertainty-mechanisms/">https://www.ssen-transmission.co.uk/riio-t2-plan/regulatory-framework-uncertainty-mechanisms/</a>
12A.	Regulatory Framework - Outputs, Incentives, Consumer Value Proposition and Innovation	<a href="https://www.ssen-transmission.co.uk/riio-t2-plan/regulatory-framework-outputs-incentives-and-innovation/">https://www.ssen-transmission.co.uk/riio-t2-plan/regulatory-framework-outputs-incentives-and-innovation/</a>

13.	Stakeholder Engagement Strategy	<a href="http://www.ssen-transmission.co.uk/media/3560/shet-stakeholder-engagement-strategy-final-document.pdf">http://www.ssen-transmission.co.uk/media/3560/shet-stakeholder-engagement-strategy-final-document.pdf</a>
13A.	Stakeholder Engagement Action Plan	<a href="https://www.ssen-transmission.co.uk/information-centre/our-stakeholder-engagement/implementing-the-strategy/">https://www.ssen-transmission.co.uk/information-centre/our-stakeholder-engagement/implementing-the-strategy/</a>
14.	Commercial and Connections Policy	<a href="https://www.ssen-transmission.co.uk/riio-t2-plan/commercial-and-connections-policy/">https://www.ssen-transmission.co.uk/riio-t2-plan/commercial-and-connections-policy/</a>
15.	Local Energy Area Plans & Community Energy	<a href="https://www.ssen-transmission.co.uk/riio-t2-plan/local-energy-area-plans-community-energy/">https://www.ssen-transmission.co.uk/riio-t2-plan/local-energy-area-plans-community-energy/</a>
16.	Sustainability Strategy	<a href="https://www.ssen-transmission.co.uk/sustainability-and-environment/sustainability-strategy/">https://www.ssen-transmission.co.uk/sustainability-and-environment/sustainability-strategy/</a>
16A.	Sustainability Action Plan	<a href="https://www.ssen-transmission.co.uk/riio-t2-plan/sustainability-action-plan/">https://www.ssen-transmission.co.uk/riio-t2-plan/sustainability-action-plan/</a>
17.	Sustainable Workforce Strategy	<a href="https://www.ssen-transmission.co.uk/riio-t2-plan/sustainable-workforce-strategy/">https://www.ssen-transmission.co.uk/riio-t2-plan/sustainable-workforce-strategy/</a>
17A.	Sustainable Workforce Action Plan	<a href="https://www.ssen-transmission.co.uk/riio-t2-plan/sustainable-workforce-action-plan/">https://www.ssen-transmission.co.uk/riio-t2-plan/sustainable-workforce-action-plan/</a>
18.	Financeability Annex (includes supporting consultants' reports)	<a href="https://www.ssen-transmission.co.uk/riio-t2-plan/financeability-annex/">https://www.ssen-transmission.co.uk/riio-t2-plan/financeability-annex/</a>
19.	SHE Transmission Innovation Strategy	<a href="https://www.ssen-transmission.co.uk/riio-t2-plan/innovation-strategy/">https://www.ssen-transmission.co.uk/riio-t2-plan/innovation-strategy/</a>
20.	Enabling Whole Energy System Outcomes	<a href="https://www.ssen-transmission.co.uk/riio-t2-plan/enabling-whole-energy-system-outcomes-policy/">https://www.ssen-transmission.co.uk/riio-t2-plan/enabling-whole-energy-system-outcomes-policy/</a>
21.	Losses Strategy	<a href="https://www.ssen-transmission.co.uk/riio-t2-plan/losses-strategy/">https://www.ssen-transmission.co.uk/riio-t2-plan/losses-strategy/</a>
22.	Our Strategy for the Management of Insulation & Interruption Gases	<a href="https://www.ssen-transmission.co.uk/riio-t2-plan/our-strategy-for-the-management-of-insulation-interruption-gases/">https://www.ssen-transmission.co.uk/riio-t2-plan/our-strategy-for-the-management-of-insulation-interruption-gases/</a>
23.	Our Approach to Implementing Biodiversity Net Gain	<a href="https://www.ssen-transmission.co.uk/riio-t2-plan/our-approach-to-implementing-biodiversity-net-gain/">https://www.ssen-transmission.co.uk/riio-t2-plan/our-approach-to-implementing-biodiversity-net-gain/</a>
24.	Visual Impact of Scottish Transmission Assets (VISTA) – Our Approach for RIIO-T2	<a href="https://www.ssen-transmission.co.uk/riio-t2-plan/vista-our-approach-for-riio-t2/">https://www.ssen-transmission.co.uk/riio-t2-plan/vista-our-approach-for-riio-t2/</a>
	Engineering Justification Papers	<a href="https://www.ssen-transmission.co.uk/riio-t2-plan/vista-our-approach-for-riio-t2/">https://www.ssen-transmission.co.uk/riio-t2-plan/vista-our-approach-for-riio-t2/</a>
	East Coast Onshore Transmission Investment Case	<a href="https://www.ssen-transmission.co.uk/riio-t2-plan/vista-our-approach-for-riio-t2/">https://www.ssen-transmission.co.uk/riio-t2-plan/vista-our-approach-for-riio-t2/</a>
	Skye Overhead Line Reinforcement Strategy	<a href="https://www.ssen-transmission.co.uk/riio-t2-plan/vista-our-approach-for-riio-t2/">https://www.ssen-transmission.co.uk/riio-t2-plan/vista-our-approach-for-riio-t2/</a>
	Pre-Construction Methodology	<a href="https://www.ssen-transmission.co.uk/riio-t2-plan/pre-construction-methodology/">https://www.ssen-transmission.co.uk/riio-t2-plan/pre-construction-methodology/</a>
	Real Price Effects Methodology	<a href="https://www.ssen-transmission.co.uk/riio-t2-plan/real-price-effects-methodology/">https://www.ssen-transmission.co.uk/riio-t2-plan/real-price-effects-methodology/</a>
	IT Investment Plan (Non Op Capex)	<a href="https://www.ssen-transmission.co.uk/riio-t2-plan/it-investment-plan-non-op-capex/">https://www.ssen-transmission.co.uk/riio-t2-plan/it-investment-plan-non-op-capex/</a>
	Oxera Cost of Debt and Financeability Assessment for SHE-T (Dec 2019)	<a href="https://www.ssen-transmission.co.uk/riio-t2-plan/oxera-cost-of-debt-and-financeability-assessment-for-she-t-dec-2019/">https://www.ssen-transmission.co.uk/riio-t2-plan/oxera-cost-of-debt-and-financeability-assessment-for-she-t-dec-2019/</a>
	Consumer Value Proposition Workbook	<a href="https://www.ssen-transmission.co.uk/riio-t2-plan/consumer-value-proposition-workbook/">https://www.ssen-transmission.co.uk/riio-t2-plan/consumer-value-proposition-workbook/</a>

## Confidential documents

The confidential elements of our Business Plan are described in the table below, along with the reason for each not being published.

No.	Title	Overview
7.	Efficient Capital Investment: Benchmarking and Cost Metrics	We have not published this document as it contains information on how we develop our cost metrics and how we are planning during the RIIO-T2 period to drive efficiency through our procurement strategy. These are both commercially sensitive
7A.	Costing Methodology	We have not published this supporting document as it contains information on detailed asset level cost metrics and, like the cost methodology document, how we are planning during the RIIO-T2 period to drive efficiency through our procurement strategy. These are both commercially sensitive
9.	Efficient Operating Costs: Benchmarking and Cost Metrics (Oxera report)	This report includes a range of commercially sensitive financial information on our relative cost position and efficiency. The key conclusions of this report are included in our published Business Plan with detailed analysis and information provided to Ofgem in the confidential report
11A.	Cyber Security IT Security Plan (confidential)	We have not published our detailed Plan as this contains information that concerns IT threat actors and counter measures that have the potential to impact the integrity of our line-of-business systems and applications. In addition, these contain commercially sensitive information that might distort effective competition in our procurement processes.
	Business Plan Data Tables (partially confidential) and Narrative. Including NARMs Data tables and Narrative.	We have not published 20 data tables along with the supporting narrative as these contain commercially sensitive information that might distort effective competition in our procurement processes
	Monetised Risk Benefit Table	We have not published our monetised risk benefit tables, as the output of these is already summarised in the Engineering Justification Papers and they may contain commercially sensitive information that might distort effective competition in our procurement processes.
	Resilience - Operations Centre Justification Paper	We have not published our detailed Resilience – Operations Centre Engineering Justification Pack as this contain information that is confidential to system and/or cyber security. In addition, this contains commercially sensitive information that might distort effective competition in our procurement processes
	Cost & Efficiency Papers	We have not published our detailed Cost & Efficiency Papers as these contain commercially sensitive information that might distort effective competition in our procurement processes
	Asset Condition Reports	We have not published our detailed Asset Condition Reports as the output of these is already summarised in the Engineering Justification Papers these contain information that is confidential to system and/or cyber security.
	Cost Benefit Analysis Workbooks	We have not published our detailed Cost Benefit Analysis Workbooks as the output of these is already summarised in the Engineering Justification Papers these contain

		commercially sensitive information that might distort effective competition in our procurement processes
	Strategic Workforce Plan	This document has not been published as it contains sensitive and confidential details on our current and future employee and contingent worker population and requirements. In addition, this plan contains commercially sensitive information that might distort effective competition in our HR and procurement processes. This plan is intended for internal purposes only and has been submitted to Ofgem to provide further details on our Sustainable Workforce Strategy
	NERA Halo Effect and Additional Costs of Borrowing at RIIO-2 (Sept 2019)	This document has not been published as it contains information on other operators in the report as well as licenced information from third party sources which can't be published.
	Price Control Financial Model and Price Control Financial Model Note	Ofgem issued the PCFM on 31 October 2019 with an update to the RIIO-2 Business Plan Guidance. The PCFM was re-issued on 8 November 2019 due to significant change required. In previous price controls the PCFM was finalised and independently audited in advance of Business Plan submission. At this stage the PCFM for RIIO-2 remains incomplete and, hence, has not yet been independently audited. Therefore, we have not published the PCFM until it is in a similar position of previous price controls
	T1 / T2 Cross Over Paper	This document has not been published as a significant proportion of this document contains details on individual customer connections. This information is not available publicly and we do not have the permission from our customers to publish this information.